





Bogotá's Metro Line 2

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General Context



Project Scope

Design and Technical Definitions

Rolling Stock and Railway Systems

General Schedule

Transaction Structure

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Next Steps







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General Context





Institutional

















EMB Shareholders









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Board of Directors



Financiera de Desarrollo Nacional - FDN

Strengths

Strong and independent governance

- Multilaterals veto for critical decisions
- Independent board members majority
- CEO appointed by the board

Private regime

- High quality staff
- Efficient procurement process

Specialization

- Infrastructure
- Project finance
- Project Structuring

8,7% CAF 8,9% IFC 73,5% 8,9% Colombian SMBC Government

Shareholders Structure



Colombia as an investment destination

GDP growth



Total FDI by country in 2021

















Colombia as an investment destination

01

Economic recovery in 2021

10,6% growth compared to the region's growth of 6,8% (in 2020 the country contracted by 7% and the region by 6,7%)



Regional supplier

Strategic point for the regional supply of goods and services given its strategic location



04

Prospects for economic growth

Better projections compared to Mexico, Brazil, Argentina and Chile in the medium term, according to IMF

Technological ecosystem

Developed ecosystem with standards for post pandemic recovery, according to Procolombia

06



Free Trade Agreements

Current 16 agreements, having preferential access to more than 60 countries and 1,5 billion consumers, including South Korea

PPP's competitiveness

According to Infrascope, Colombia is the 2nd most competitive country in Latin America to develop PPP scheme

08

Historical moderate inflation

The country maintains moderate inflation and has never driven hyperinflation like other countries in the region

09

Favorable conditions for investment

Appropriate conditions for development of national and international private companies according to CEPAL.

05

OECD member

In 2020, Colombia joined the intergovernmental organization



Investment opportunity in infrastructure

Construction sector in Colombia could have an annual average growth of 3,3% and new concessions to be launched are an opportunity to investors















Pipeline 2023 - 2026



National road concessions

Port concessions

Railway concessions

Airport concessions **Future investment** plans up to 2026















5 LÍNEAS DE METRO (97 km)

- Extensión Primera Línea de Metro Centro Usaquén-Toberín Calle 200
- Segunda Línea de Metro Centro-Engativá-Suba
- Tercera Línea de Metro Av. Santa Fé Bosa Av. Villavicencio Av. Jorge Gaitán Cortés - NQS 92
- Av. Boyacá desde Autopista al Llano CIM oriente hasta Av. Cl. 72 Fase 1 Av. Boyacá desde Av. Cl 72 hasta cruce Av. Guaymaral - Fase 2

7 CABLES AÉREOS

- San Cristobal Altamira
- Soacha Ciudadela Sucre Sierra Morena fase II
- Tres Esquinas Potosí Sierra Morena Soacha Cazucá Sierra Morena- fase I
- Reencuentro Monserrate Santa fe
- Toberin Cerro Norte Santa Cecilia
- San Cristóbal (ramal Juan Rey) de la Victoria a Juan Rey
- Usaquén Calle 134 San Rafael La Calera

2 REGIOTRAM (37.9 KM)

Regiotram de Occidente Regiotram de Norte

22 CORREDORES VERDES DE ALTA Y MEDIA CAPACIDAD



Red del sistema transporte público de pasajeros





General Context The Project in numbers



Alignment: mainly underground (100% greenfield) Tunnel diameter: 10,8 m



Volume of excavations in tunnel, stations and yard: 4,200,000 m3



Total **concrete** demand: 1,300,000 m3



Rolling stock: 25 EMUs (21 in operation) Cars per train: 7

130s **headway** in peak

Traffic forecast: 49.000

pphpd (2042)

hours



Time savings of 46.3 M h/year for public transport users and 15.6 M h/year for private vehicle users.



2,900,000 km per year



Annual ridership: 150 million pax















Background Project team











Key aspects Design principles

Relevant aspects for L2MB design



- ✓ No impacts on main public utilities
- ✓ Limited local transit interferences
- ✓ Lower land acquisition requirements
- ✓ BIM based project



- ✓ Geotechnical risk management
- ✓ Infrastructure resilient to climate change
- ✓ ESG's compliance requirements

Station insertion pillars

- ✓ Integration with public transport systems
- ✓ Integration within the urban environment
- ✓ Incorporating local communities' needs











DBOMT concession with responsibilities by concessionaire related to:



Studies and designs



Financing



Concessionaire Role

Construction, maintenance and reversion of infrastructure



Provision, testing, O&M and reversion of rolling stock



Provision of public transportation service

EMB Role



Obtain the resources of the cofinancing agreement from the city and national government



Partial land acquisition



Payments to the concessionaire



Execution of civil works and acquisition of rolling stock



Equity contribution and provision of part of the total debt



Provide transportation services during the O&M stage without demand risk













01. Anticipating market information



03.

Market interaction

Experience requirement scheme

























Fieldworks



Fieldwork Geotechnics



109 Geotechnical Research Points





5,350 m of linear SCPTU and CPT

5,800 m of linear drilling

Drilling up to 75 m deep along the corridor. 198.5 m depth in Patio Workshop

Reference information: 94 perforations (4,785 linear m)





758 Field Tests (Permeability, Dilatometer, Pressure Gauge, Down Hole)

10 178 Laboratory Tests (Classification, Resistance, Triaxial, Expansion)



Base information

Geology-Geotechnics





Source of the images: Own elaboration.

Laboratory Results Geotechnics

Variation of parameters in homogeneous areas



Construction process



Source: Own Elaboration.

EPBM Earth Pressure Balance Machine





Construction process Stations













Guidelines:

- Efficient connection with 1st metro line (PLMB)
- Connectivity with the other and main current and planned SITP systems in the short and medium term (Transmilenio, Regiotram)
- Distance between stations : +/- 1200m corresponding to a balance between system attractiveness (commercial speed) and accessibility (land cover)

Design principles:

- Minimization of land and environmental impacts
- Minimization of impacts on road traffic and the SITP
- Secure access (access points, walkways, signage)
- Urban and landscape integration
- Integration of bike parks and commercial areas

Station 1 Urban environment





Juan Amarillo Wetland Crossing



Station 9 Alignment



Station 9 Urban environment









Station 11 Alignment


Station 11 Urban environment







Source: Own elaboration



Source: Own elaboration

Depot





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Structural scheme and surface level for shafts



Source: Own elaboration





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METRO BOGOTÁ

- Design and technical specifications oriented towards the fulfillment of the functional objectives of the project
- Balance between proven solutions and innovations
- Definition of solutions oriented towards line performance and system maintainability
- High documentation, training and testing requirements

Rolling stock Main Characteristics

Dimensions	Lenght	145 m maximum
	Width	2,90 m
Configuration	Number of cars	7
Level of automation	Level of automation	GOA4 (automatic)
Interior diagram	Comfort standard	6 pax/m²
	Capacity	1800 pax/train
	% seated passengers	14%
	Number of doors per car per side	4
	Door widths	1400 mm minimum
Performance	Commercial speed	43 km/h
	Maximum speed	80 km/h
Energy	Type of power supply	Rigid catenary
	Voltage	1500 V
Other features / characteristics	Type of wheels	Steel wheel
	Accessibility	Universal accessibility
	Maximum weight per axle	17 t

Rolling stock Trains configuration and static gauge



CBTC Main Characteristics

- **Operation:** UTO (GOA4) IEC 62290-1-2 standard
- Driving modes: UTO (in UTO zones) and manual (outside UTO zones and when UTO mode is not available)
- Centralized or distributed architecture
- Architecture based on high equipment redundancy
- Detection system: mobile canton (nominal mode)
- * Division of the line by zones
- Station hop function and Express mode
- Communication of traffic data: in real time



Functional architecture

Platform Screen Doors

Main Characteristics

- Maximum height: 2.40 m with free opening of 2.10 m and free height of 2.00 m
- With platforms of 150 m, 7 cars by train and 4 doors by car
- * Anchorage: lower on the nose of the platform and upper with station structure
- Type of doors : outer sliding plug type



Telecommunications Main Characteristics

- IHM system: tool that allows the integration of telecommunications systems
- Multi-service network: 2 networks separated both physically and logically (operational and administrative)
- IP Telephony: 2 telephonies (operational telephony and administrative telephony)
- Passenger Announcement System (PAS): focus on high message intelligibility
- Broadband network: LTE technology integrated with Tetra network
- Ticketing: integrated into the SITP ticketing system
- CCTV: video analytics
- and other telecommunications subsystems: intercom, passenger information system (SIP), physical level network, broadband network, chronometry, operator management system, advertising broadcasting system, access control and alarms.

Power supply Main Characteristics

Receiving substations powered from

independent points of the 115 KV sub transmission network

4 two-group traction substations with 3800

kW rectifiers (on main line)

- I single group traction substation for depot,
 with 3800 kW rectifier
- * 2 medium power rings in 34.5 KV with N-2

redundancy



Unilinear Scheme



High Voltage System Principle Diagram

Catenary Main Characteristics

- Type of catenary : rigid with aerial contact profile
- Anchorage : rigid suspension in tunnel and side posts for sections in viaduct and trench
- Nominal supply voltage: 1500 V cc
- Other aspects:
 - Minimum/maximum pantograph
 catchment height: 4.30 m / 6.00 m
 - Maximum arrow: 1/1000 of the span length
 - Span between two successive supports: not exceeding 10 m on main line



Rigid tunnel catenary



Viaduct anchorage with side posts



Other rail systemsrelated characteristics

Track (main parameters):

- ≻ Track gauge: 1.435 mm
- Minimum horizontal radius: not less than R=400m in line, not less than R=100m in patio-workshop area
- Maximum slope : 2% (recommended), 4% (exceptional)

Operations Control Center (OCC) + Backup:

- Located in stations 5 and 6
- Maintenance Control Center (MCC)
- Maintenance Policy: based on preventive maintenance, asset and data management
- Policy RAM(S): ambitious with high indicators of technical global availability
- Cybersecurity: requirements to prevent systems from being compromised, reduce and manage residual risks









Source: Own elaboration





Hours of operation: 4:30 - 23:00



Driving mode: UTO (GOA4)



Travel times:

19'42 minutes (between terminals) 44'33 minutes (Round Lap Time)



Commercial speed: 43,2 Km/h ± 0,5 km/h



Headway: 130s (peak hour)



25 trains: 21 in operation, 3 in maintenance, 1 in reserve



Annual production: 2.9 million km (95% commercial)



General Schedule





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Transaction Structure



METRO BOGOTÁ





Contract stages



Transaction structure CAPEX

Description	Value (USD Mn)*
Total concessionaire	\$ 3.383
Total EMB	\$ 371
Total	\$ 3.754



*Constant Colombian pesos of 2021, at and Fx. of COP 4.300 / USD

Investment cash flows

Estimated investment

- The initial investments will be done by the EMB: land acquisition and transfer of utility networks will be done according to a schedule predefined by the EMB.
- The remaining investments will be done by the Concessionaire.



Capex graph*

* Values in constant prices as of December 2021.

Transaction structure Cofinancing agreement



- The Cofinancing Agreement between the District and the Nation was signed on Thursday, August 4, 2022
- Total of Budget Commitments: 8.233 million dollars in constant pesos of December 2021
- *Constant Colombian pesos of 2021, at and Fx. of COP 4.300 / USD

Risks

Principle considerations

- Eleven (11) areas of evaluation were established for L2MB.
- A total of 51 risks have been identified.
- Alignment with the state's contractual risk management policy. CONPES 3961 of 2019
- Application of Ministry of Finance's methodology for risk assessment.



Risks Geological

PRINCIPLE 1 Balanced risk allocation

PRINCIPLE 2 Unforeseeable physical conditions

PRINCIPLE 3 Contractual geotechnical baseline

PRINCIPLE 4 End time adjustment

PRINCIPLE 5 Contract price adjustment

- The favorable or unfavorable effects on costs derived from the variation in the costs of the quantities of work paid at unit prices associated with the activities not contemplated in the construction of the subway section, due to variations in the conditions of the Geotechnical Baseline and considered as conditions not contemplated.
- The favorable or unfavorable effects derived from the time spent on site available to the contractor due to variations in quantities of work at unit prices for activities not contemplated in the subway section, by virtue of differences in the conditions of the geotechnical baseline and considered as conditions not contemplated.



R Al	isks location			
	Risk	Description	Assig i SPV	n ment EMB
		Variation in work quantities	Ø	
		Variation in costs and time of relocation of unidentified main utilities networks.		\bigotimes
		Damages, losses, total or partial destruction or theft of assets owned by the Concessionaire.	\bigotimes	
		Processing of licenses, permits and authorizations.	Ø	
	Constitution, extension or reissuance of the risk coverage mechanisms in charge of the Concessionaire.	Ø		
		Variation of work quantities related to repairs, adjustments due to deviations and relocation and protection of utilities networks.		\bigotimes
Construction	Variation in the prices of activities paid through unit prices and quantities of work.	\bigotimes		
	Completion of work in terms other than those initially foreseen.	\bigotimes		
	Costs of work quantities paid at unit prices associated with activities not contemplated.	\bigotimes	\bigotimes	
	Time spent on site available to the contractor due to variations in quantities of work at unit prices for activities not contemplated.	S	\bigotimes	
	Variation in rolling stock acquisition prices	\bigotimes		
	Management of procedures for the installation and commissioning of rolling stock and equipment.	S		
		Delays in the installation and commissioning of rolling stock.	Ø	

Dick	Description		Assignment	
RISK			ЕМВ	
Design	Preparation and/or modification and/or adaptation of studies and designs.	8		
	Environmental licensing requirements		\bigotimes	
	Design changes		\bigotimes	
Property management	Variation of the costs necessary for the disposition of the properties.		\bigotimes	
	Variation of the corresponding costs as a result of the invasion and/or legal defense of the Premises and/or Public Space that occur post delivery by the EMB.	8		
	Variation of the corresponding costs as a result of the invasion and/or legal defense of the Premises and/or Public Space occurring prior to their delivery by the EMB.		\bigotimes	
	Conditions of the properties and other infrastructure delivered to the Concessionaire.	\bigotimes		
	Disposition, management and obtaining of the required land and sites not subject to Reversion.	Ø		
	Variation in the term of property acquisition whose acquisition is in charge of the EMB.		\bigotimes	
	Variation in the term of property acquisition whose acquisition is in charge of the Concessionaire.	Ø		

Risks Allocation

Dick	Description		Assignment	
RISK			EMB	
Environmental, social and cultural	Social and Environmental Management and the processing, obtaining and compliance of licenses.	\bigotimes		
	Management of permits and interventions in Cultural Interest Assets.		\bigotimes	
	Management of permits and interventions in Cultural Interest Assets for activities in charge of the Concessionaire.	\bigotimes		
heritage	Processing, obtaining and compliance of an Environmental License.		\bigotimes	
	Deadlines and costs in the proceedings derived from prior consultation agreements.		\bigotimes	
Operation and Maintenance	Damages, losses, total or partial destruction or theft of goods, materials and equipment owned by the Concessionaire caused by third parties.	Ø		
	Variations in costs and quantities for the operation and maintenance of the project.	\bigotimes		
	Variations in market prices and other activities necessary to guarantee the connection and availability of electric power.	Ø		
	Constitution, extension or reissuance of coverage mechanisms.	\bigotimes		
	Obtaining and complying with the licenses, authorizations and permits required for the Project, other than those included in the Environmental and Social Management of the Project.	\bigotimes		
	Variations in the payment for the number of kilometers traveled by the rolling stock.		\bigotimes	
	Unavailability or failure of Information and Communications Technology services.	\bigotimes		
	Technological failures of the equipment.	\bigotimes		

Allocation			
Risk	As Description		n ment EMB
	Variation in resources collected, including variations in the value of the tariff.		\bigotimes
	Variation in Commercial Operating Revenues.	\bigotimes	\bigotimes
Commercial	Fare evasion	S	
	Fraud risk: Access to L2MB systems through fraudulent use.		\bigotimes
	Variations of Colombian peso against other currencies not hedged by EMB.	\bigotimes	
Currency	Hedging by EMB of payments or disbursements in foreign currency.		\bigotimes
Economical	Colombian and international economic indicators and the purchasing power of the peso.	\bigotimes	\bigotimes
Financial and liquidity	Conditions and changes in financing and liquidity risk borne by the Concessionaire.	\bigotimes	
	Variations in the profitability of the business and obtaining profits.	\bigotimes	
	Market risk caused by changes in the valuation of CAE or CAO certificates.	Ø	

Risks

Risks Ilocation			
Dick	Description	Assignment	
RISK	Description	SPV	EMB
	Modification in regulations or unilateral decision of the Contracting Entity.		\bigotimes
Regulatory C change C	Change in Tax Law	\bigotimes	\bigotimes
	Changes in the Applicable Law, except for the hedges in charge of EMB.	\bigotimes	
Force majeure	Physical damage to assets due to insurable exonerating events of liability	\bigotimes	
	Physical damage to assets due to non-insurable exonerating events (consequential damage, loss of profits).	\bigotimes	\bigotimes

Transaction structure CAPEX Distribution



Preoperative Stage

Remuneration mechanisms

	Currency	Remuneration
Component A	СОР	 Bullet payment.
Component B	СОР	Work Progress Certificate (CAO).
Component C	US\$	 Bullet payment.
Component D	US\$	Execution Certificate (CAE).
Component E	СОР	 Long-term payment for Infrastructure and Rolling Stock.
Component F	СОР	 Payment for relocation of utilities and detour works.
Component G	СОР	 Payment in unit prices remunerating deviations from the geological line.
Component H	СОР	Early termination incentive.
Component l	СОР	Commercial revenues.
Component J	СОР	 Payment for fixed operating costs.
Component K	СОР	 Payment for variable operating costs.

Payments are updated by CPI and/or U.S. CPI.

Payment Components - UE

- Investment / Capex

Pre-operational Stage

Operational Stage

Payment Components - UE

Component A / Bullet payment COP Pre-operational Stage

Operational Stage
Payment Components - UE

Component C / Bullet . payment US\$ Pre-operational Stage

Payment Components - UE



Pre-operational Stage

Operational Stage

Payment Components - UE



The EMB will disburse the resources corresponding to the Component D (CAE) in the amounts and on the dates established in the Concession Contract.

Pre-operational Stage

Operational Stage

Construction completion payment components



Construction completion payment components



Payment Components - O&M



Payment Components - O&M



Payment Components - O&M



Operational Stage

Payment Components - O&M





Next Steps

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• The experience may be accredited directly or through companies of the related companies



Selection process Main dates









Nov 2022







Dec 2022

